



Ein Rhanbarth ar Waith  
Education through Regional Working  
[www.erw.cymru](http://www.erw.cymru)  
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# Education Through Regional Working

South West & Mid Wales Consortium

## Statement of Accounts 2020-21

***Draft subject to audit***

Cynghrair o 5 awdurdod lleol yw ERW a reolir gan gyd-bwyllgor cyfansoddiadol cyfreithiol.

Y nod yw gweithredu strategaeth a chynllun busnes rhanbarthol cytundedig chefnogi gwelliant ysgolion.

ERW is an alliance of 5 local authorities governed by a legally constituted joint committee.

Its aim is to implement the agreed regional strategy and business plan to support school improvement.



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## **1.0 Narrative Report**

### **1.1 Introduction**

ERW's Statement of Accounts for 2020-21 provides a record of the financial position for the year. This section of the report aims to communicate ERW's purpose, how it has performed in accordance with its overall strategy and against performance indicators over the year, and how it has allocated its resources in line with intended outcomes. It demonstrates collective performance over the year and how well ERW is equipped to deal with the challenges ahead and to continue delivering Education Through Regional Working. It tells the story of ERW by providing a holistic, clear and well-structured view of its strategy, governance, performance and future outlook.

## **2.0 Organisational Overview**

### **2.1 Key Facts about ERW**

ERW was an alliance of six local authorities - Carmarthenshire County Council, Pembrokeshire County Council, Ceredigion County Council, Powys County Council, Neath Port Talbot County Borough Council and the City and County of Swansea Council for 2019-20.

ERW was an alliance of five local authorities - Carmarthenshire County Council, Pembrokeshire County Council, Ceredigion County Council, Powys County Council, and the City and County of Swansea Council for 2020-21. Ceredigion County Council left ERW on 31 March 2021 so for 2021-22, it became an alliance of four local authorities from 1 April 2021 to 31 August 2021.

Discussions are ongoing but it is currently anticipated that ERW will cease on 31 August 2021 and a new partnership of three local authorities - Carmarthenshire County Council, Pembrokeshire County Council and the City and County of Swansea Council will commence from 1 September 2021 with a new legal agreement. It is understood that the other local authorities will be making their own arrangements for the future.

Discussions are ongoing between all six local authorities and Welsh Government in terms of the future footprint for education through regional working in South West and Mid Wales.

ERW is governed by a legally constituted Joint Committee and provides a single integrated regional professional school effectiveness service driving school improvement and learner achievement across the combined area in the South West and Mid Wales region.

### **2.2 Joint Committee**

The Joint Committee is made up of the Leader of each local authority, supported by the Chief Executive of each local authority, and is advised by the Executive Board, the Lead Director of Education, the ERW Chief Officers, Statutory Officers, external school improvement experts and Headteacher representatives. Welsh Government, Estyn and the WLGA attend the Joint Committee meetings. Internal Audit and Audit Wales report independently to the Joint Committee. The Joint Committee is chaired by Councillor Emlyn Dole, Leader of Carmarthenshire County Council.

### **2.3 Executive Board**

The Executive Board is made up of the Directors of Education of each of the local authorities, the ERW Chief Officers, Headteacher representatives, the Section 151 Officer/Deputy Section 151 Officer (where applicable) and external members (where applicable).

## 2.4 Management Structure

During 2020-21, the Managing Director role was replaced by two Interim Chief Officers.

- **Lead Chief Executive** – Phil Roberts (Chief Executive, Swansea)
- **Lead Education Director** – Gareth Morgans (Director of Education, Carmarthenshire)
- **Interim Managing Director** – Andi Morgan left on 31 May 2020.
- **Interim Managing Director** – Yan James took over from Andi Morgan (Interim Managing Director) on 1 June 2020 and retired on 31 August 2020.
- **Interim Chief Officer** – Ian Altman took over from Yan James (Interim Managing Director) on 1 September 2020.
- **Interim Chief Officer** – Greg Morgan took over from Yan James (Interim Managing Director) on 1 September 2020.
- **S151 Officer** – Jon Haswell (Director of Resources, Pembrokeshire)
- **Monitoring Officer** – Elin Prysor (Monitoring Officer, Ceredigion)

As Ceredigion County Council left ERW on 31 March 2021, Tracey Meredith (Chief Legal Officer and Monitoring Officer, Swansea) took over the role of Monitoring Officer from 1 April 2021.

## 2.5 ERW's Values

ERW is one of four regional education consortia in Wales. Its purpose is to deliver a single consistent and integrated professional school improvement service across the allied local authorities.

The national model for school improvement in Wales is based on a vision of regional school improvement consortia working on behalf of local authorities to lead and coordinate the improvement in the performance of schools and education of young people.

To achieve the ERW vision, ERW have defined values to guide all that ERW does. These include effectiveness; commitment; integrity; innovation and collaboration.

ERW utilises a wide range of flexible approaches so that bespoke solutions can be used to support schools at their point of need. ERW support teachers through the provision and brokering of professional learning programmes to support individuals in their leadership journey whilst building expertise and capacity where and when it is needed in schools across the region

## 2.6 ERW's Aims

ERW has five aims:

1. Improve the quality of **leadership** and its impact on outcomes.
2. Improve the quality of **teaching and learning experiences** and its impact on outcomes.
3. Reduce the impact of poverty on attainment, support vulnerable learners and **ensure all learners reach their potential**.
4. Deliver **high quality and bespoke support**, challenge and intervention to schools
5. **Communicate** effectively with all stakeholders.

## 2.7 Funding Sources

ERW receives its funding from two main sources – Annual contribution from each of the Local Authorities and grant from Welsh Government.

### **3.0 Governance**

#### **3.1 Code of Corporate Governance**

The ERW Code of Corporate Governance was approved by the Joint Committee on 16 July 2018.

#### **3.2 Annual Governance Statement**

The ERW Annual Governance Statement provides an overview of the effectiveness of ERW's governance arrangements during 2020-21. It highlights significant governance issues and priorities for improvement for ERW to address in 2021-22.

The Annual Governance Statement for 2020-21 will be considered and approved by the ERW Joint Committee (or the Joint Committee of the new Partnership), alongside the ERW Statement of Accounts.

### **4.0 Operational Model**

#### **4.1 ERW Business Plan**

The ERW Business Plan 2020-21 was approved by the Joint Committee on 13 November 2020. The Business Plan identified five improvement priorities that match the enabling objectives of the National Mission, whilst reflecting local and regional priorities:

- Developing and delivering a transformational curriculum;
- Developing a high-quality education profession;
- Developing inspirational leaders and to facilitate them working collaboratively to raise standards;
- Developing strong and inclusive schools that are committed to excellence and wellbeing;
- Developing robust assessment, evaluation and accountability processes that support a self-improving system.

The ERW Business Plan 2020-21 was developed by using the outcomes of self-evaluation, research findings, cross-consortia planning as well as identification of school, local authority, regional and national priorities. A wide range of stakeholders contributed and there was extensive consultation on the development of the plan prior to publication.

- Headteachers;
- Directors of Education
- ERW Joint Committee and Executive Board
- ERW Central Team
- Headteacher Reference Board
- ERW Strategy groups

#### **4.2 Performance Management Framework**

As the employing Local Authority for ERW, Pembrokeshire County Council's Performance Management Framework, dated July 2019, is used. It enables all staff working for ERW to identify how their work contributes to achieving the organisations overall objectives. This is achieved by compiling and publishing a hierarchy of aligned plans. The highest level plans describe ERW's objectives, set the strategic direction and take a long term view. By contrast, individual officer performance review plans are reviewed annually, and in many cases, twice a year. The link between these plans is often referred to as the "Golden Thread".

## 5.0 Risks and Opportunities

### 5.1 Business Risk Management

Members and Officers are responsible for ensuring that risk is considered in the decisions they take and suitable arrangements are put in place to manage risk. The Joint Committee has responsibility for overseeing ERW's Business Risk Management arrangements.

The ERW corporate risk register identifies the risks (threats) to the achievement of the ERW aims. As a live document, it is revised and updated on an ongoing basis and was last formally reviewed by the Joint Committee on 9 February 2021, with the residual risk scores shown below:

Risk	Residual Risk Scores
ERW Governance	12
Cuts to School Budgets	12
Pembrokeshire Estyn Monitoring results in follow-up	8
Powys Estyn Monitoring results in continued follow-up	8
Failure to comply with Estyn Action Plan	8
LA failure to comply with Grant Regulations	6
Data Protection	6
ERW found not to provide Value for Money	6
Failure to respond to qualifications 2021	6
Timeliness of Welsh Government Funding	6
Delivery of National Mission	6
Transparency of Governance	6
Impact of Covid-19	6
Carmarthenshire Estyn Monitoring results in follow-up	4
Ceredigion Estyn Monitoring results in follow-up	4
Swansea Estyn Monitoring results in follow-up	4
Cost Savings required by Welsh Government	4
Lack of clarity on functions	4
Lack of communication	4
Failure to Deliver Business Plan	4

### 5.2 Key Financial Risks for 2021-22 and Beyond

Some of the key financial risks considered by ERW when setting the budget for 2021-22 (5 months from 1 April 2021 to 31 August 2021) are outlined below:

- A number of assumptions and estimates had to be made to create the budget. The assumptions and estimates are subject to change as they are confirmed.
- The funding for the RCSIG is indicative only, is subject to change by Welsh Government and will be paid direct to the Local Authorities (in previous years it has been paid direct to ERW).
- Grant Offer letters for RCSIG and PDG for 2020-21 have been delayed, pending agreement between Welsh Government and ERW in supporting Neath Port Talbot County Borough Council in 2020-21.
- Service Level Agreements (SLA's) - it was agreed several years ago that twelve months' notice would be given to terminate any SLA's. Potential duplication of costs for 2021-22 in respect of some SLA's, e.g. Internal Audit, as two will be required, one for each structure. Agreement of new SLA's may be more expensive, as some current SLA's haven't increased in many years.
- No grant funding for the PDG and RCSIG will be paid to ERW. In order to fund ERW and allow delivery of the Business Plan until 31 August 2021, each Local Authority will need to transfer an agreed element of their RCSIG and the Co-ordinator aspect of the PDG to ERW.
- The Welsh Government grant flexibility in the RCSIG is no longer available.

- ERW reserves are minimal and any remaining reserves, pending the closure of 2020-21, will need to be utilised to contribute towards funding the Core Central Team in 2021-22.
- Work is ongoing in respect of the future financial and funding model from 1 September 2021, but uncertainties remain. Continued reliance upon grant funding remains a risk.

## **6.0 Strategy and Resource Allocation**

### **6.1 Grant Allocations**

The RCSIG is allocated according to the National Ministerial Priorities. Grants received are allocated according to the ERW Business Plan 2020-21 priorities in line with the ERW Strategy Groups:

- Curriculum
- Professional Learning
- Leadership
- Welsh
- Digital
- Equity & Wellbeing

The terms and conditions of the grant are carefully adhered to, and whenever possible clear links are made between grants to enable greater value for money when planning expenditure. An update is included in the Finance Report provided to the Joint Committee at each meeting.

### **6.2 Welsh Government Grant Funding**

The various Welsh Government grants received in 2020-21 are outlined in Note 13.

## **7.0 Performance**

### **7.1 Performance Reporting**

Regional performance in terms of examination results and progress implementing the Business Plan is reported to the Joint Committee.

### **7.2 Financial Reporting**

The Joint Committee are generally provided with a Finance Update Report from the S151 Officer at each of their meetings.

### **7.3 Summarised Financial Performance**

The summarised financial performance provides a high level overview of the financial position of the Consortium as at 31 March 2021. Set out in the following paragraphs is the final outturn position for 2020-21 compared to the original estimate agreed by the ERW Joint Committee on 21 July 2021 and consideration of the Central Team budget and funding position for 2021-22 (5 months from 1 April 2021 to 31 August 2021) approved by the Joint Committee on 30 March 2021.

## 7.4 Revenue Expenditure

Central Team	2020-21		2020-21	2020-21	2019-20
	Central Team		Grants	Total	Total
	Revised Budget £000	Actual Expenditure £000	Actual Expenditure £000	Actual Expenditure £000	Actual Expenditure £000
<b>Gross Expenditure</b>					
Employees	845	678	2,441	3,119	3,973
Premises	59	63	0	63	76
Transport	3	1	4	5	64
Translation	2	6	28	34	36
Supplies & Services	43	28	4	32	163
Consultancy	14	24	415	439	695
Support Services	125	114	25	139	139
Payments to Schools via LA's for specific work	0	0	2,328	2,328	2,407
Facilitation	0	4	12	16	119
Grants Passported to LA's	0	0	50,323	50,323	57,194
Bad debt provision	0	0	0	0	(20)
<b>Total Gross Expenditure</b>	<b>1,091</b>	<b>918</b>	<b>55,580</b>	<b>56,498</b>	<b>64,846</b>
<b>Income</b>					
Contributions from Member LA's	(480)	(480)	0	(480)	(250)
Welsh Government Grant	(313)	(500)	(55,278)	(55,778)	(63,904)
Other Grant Income	-	0	(302)	(302)	(398)
Use of unused EWC Funding	(298)	0	0	0	(231)
Miscellaneous Income	-	(208)	0	(208)	(93)
<b>Total Income</b>	<b>(1,091)</b>	<b>(1,188)</b>	<b>(55,580)</b>	<b>(56,768)</b>	<b>(64,876)</b>
<b>Net Expenditure</b>	<b>-</b>	<b>(270)</b>	<b>0</b>	<b>(270)</b>	<b>(30)</b>
Appropriation from Reserve	-	0	-	-	-
Appropriation to Reserve	-	270	-	270	30

### Commentary on the 2020-21 Revenue Performance

The ERW Consortium total gross expenditure for 2020-21 totalled £56.5m which included £50.3m of grants being passported directly to the five constituent Local Authorities.

The impact of Covid-19 on ERW operations and utilisation of the £0.5m grant flexibility provided by Welsh Government resulted in net expenditure of (£0.270m) for 2020-21, which has been appropriated to the Earmarked Reserve.

The ERW Joint Committee and Executive Board received regular budget monitoring reports and financial updates throughout the year and were updated on additional grant resources as they became available. All Joint Committee reports can be found on the ERW website [www.erw.wales](http://www.erw.wales)

Local Authorities were invoiced for their contributions for 2020-21 in the sum of £480k. Unlike other consortia, ERW does not directly employ School Improvement Challenge Advisors. They are employed by each Local Authority and work collaboratively across the region as a whole as and when necessary to deliver an effective service. ERW therefore only directly employs a small administrative Central Team which supports the Managing Director or Interim Chief Officers.



Contributions towards the costs of the Central Team were split between the five Local Authorities on the basis of pupil numbers for PLASC 19.

Local Authority	% of Pupils in Region	Contribution
Powys	17.1%	£81,934
Ceredigion	9.1%	£43,741
Pembrokeshire	16.6%	£79,898
Carmarthenshire	25.8%	£123,998
Swansea	31.4%	£150,785
<b>Total</b>	<b>100%</b>	<b>£480,356</b>

These percentages were also used for apportioning reserves across the five Local Authorities.

£500k of the costs of the Central Team have been funded by various Welsh Government grants.

#### 7.4.1 Budget and Funding Position 1 April – 31 August 2021

Budgeted Expenditure	Central Team		Core Team	Total
	Core Funded £000's	Grant Funded £'000s	Grant Funded £'000s	
Salaries, Secondments, Specialists	246	11	905	1,162
Travel, Subsistence, Training and Development	1	-	2	3
IT Hardware & Mobiles	-	-	1	1
	<b>247</b>	<b>11</b>	<b>908</b>	<b>1,166</b>
Rent and Accommodation	36	-	-	36
General Office Expenses	5	-	-	5
Stationary, Telephone, Photocopying	3	-	-	3
Translation	3	-	11	14
Software & Marketing	22	-	5	27
Service Level Agreements	33	25	-	58
External Audit	14	-	-	14
Legal Expenses	10	-	-	10
Business Plan Objectives	-	-	202	202
	<b>126</b>	<b>25</b>	<b>218</b>	<b>369</b>
<b>Total Estimated Expenditure</b>	<b>373</b>	<b>36</b>	<b>1,126</b>	<b>1,535</b>
<b>Budgeted Income</b>				
LA Contributions	(182)	-	-	(182)
Reserve Funding	(77)	-	-	(77)
Use of Unused EWC Funding	(114)	-	-	(114)
Grant Funding RCSIG (Less EIG)	-	(36)	(750)	(786)
Grant Funding RCSIG (EIG ERW Retained Only)	-	-	(315)	(315)
Grant Funding RCSIG (PDG Coordinator Only)	-	-	(27)	(27)
Grant Funding RCSIG (NPT Estimate)	-	-	(34)	(34)
<b>Total Estimated Income</b>	<b>(373)</b>	<b>(36)</b>	<b>(1,126)</b>	<b>(1,535)</b>

#### 7.4.2 Implications and Risks

It is not anticipated that there are any unbudgeted commitments or liabilities arising from 2020-21 that the Consortium cannot meet. Risks in respect of the future of ERW and the future footprint for education through regional working are outlined in 2.1 and 5.2.

Risk areas are also noted within the Contingent Liabilities note 15.3.

### 7.4.3 Capital Investment

There was no capital expenditure in 2020-21. Capital grants from Welsh Government are issued direct to the relevant Local Authority.

### 7.4.4 Assets and Liabilities

#### Current Assets and Current Liabilities

Total ERW debtors were valued at £295k, for grant funding due and payment of secondment invoices. No issues have been identified in relation to the impairment of any other current assets.

No issues have been identified regarding the settlement of current liabilities.

#### Pensions Liability

ERW participates in two pension schemes - the Dyfed Pension Fund and the Teachers' Pension Fund.

**Dyfed Superannuation Scheme**, which is administered by Carmarthenshire County Council, is a funded defined scheme to which both employees and the ERW Joint Committee as employers pay contributions. The scheme operates under the legislation appertaining to Local Government Pensions.

A composite employer's contribution rate used in 2020-21 was calculated by the Fund's actuary based on the valuation as at 31 March 2019 for all employees of ERW who are members of the scheme.

The Fund was valued as at 31 March 2019. The results of this valuation are reflected in the 2020-21 accounts.

The Dyfed Fund has seen an overall increase in its net deficit. A pension liability of £265.1m as recorded at 31 March 2021 (compared to £251.2m at 31 March 2020) for Pembrokeshire County Council. The share of the pension liability relating to ERW has increased to £0.613m at 31 March 2021 (compared to £0.407m at 31 March 2020), with the remainder relating to Pembrokeshire County Council. It is not anticipated that there is any cause for concern at this stage, as the actuarial assumptions used to calculate the balance sheet position are complex, meaning that the actual payments could differ to this. The position will be recovered in the longer term with the Fund able to meet its commitments

#### Implications and Risks

Auto-enrolment of staff in the Scheme was introduced during 2017.

The new all Wales Pensions Investment Pool was created as a result of a National UK agreement with the Treasury Department to increase the size of the investment funds and reduce administration costs. The all Wales fund is administered by Carmarthenshire County Council and took effect from April 2018. The new fund will be responsible for investing the funds of the current 8 Local Government pension funds. Each existing pension fund within the all Wales pooled investment fund will continue to be able to set its own investment criteria and strategies.

The major risks facing the ERW Joint Committee relate to:

- The overall number of contributors to the fund relative to the number of pensioners falling significantly resulting in higher employer contribution rates.
- Any consequential increase in employer contribution rates arising from the ongoing reforms outlined above or poor economic performance of the Dyfed Fund investments.

Given the small number of employees employed by ERW its exposure to these risks is small.

#### Teachers Pension Scheme

The scheme is administered by the Department for Education in England and Wales. This is an unfunded scheme, meaning that there are no investment assets accumulated to meet pension costs before they arise, and therefore no fund assets or liabilities appearing in the ERW Joint Committee's Balance Sheet.

Pembrokeshire County Council is responsible for the costs of any additional benefits awarded upon early retirement outside of the terms of the teachers scheme.

## **Implications and Risks**

The Government introduced reforms to Teachers pensions from April 2015. Future pensions will be based around career average pension as opposed to final salary pensions.

The major risk facing the ERW Joint Committee relates to the consequential increase in employer contribution rates arising from the falling contributor to pensioner ratios and from the reforms outlined above.

### **7.4.5 Usable Reserves and Balances**

#### **General Working Reserve**

This reserve constitutes ERW's working balance and is maintained to meet day to day operational eventualities. It was created in 2016-17 in order to provide an adequate level of funding to deal with any unexpected expenditure. This reserve had a balance of £100k at the end of 2020-21.

#### **Earmarked Reserves**

These constitute balances held at the year-end for specific purposes and will be used in accordance with those specific requirements. These reserves had a balance of £622k at the end of 2020-21.

#### **Education Workforce Council (EWC) Unused Funding**

The EWC provides ERW with grant funding on an annual basis to fund training. When the cost of providing the training has been less than the annual grant, the EWC have advised that they do not require the grant to be returned and a balance has accrued. There was a balance of £650k at the end of 2020-21.

### **7.4.6 Significant Interests**

Members of the ERW Joint Committee, Lead Officers and Officers of the Executive Board are required to declare potential conflicts of interest arising from employment and other arrangements. There are no conflicts of interests to report.

### **7.4.7 Payments to Auditors**

It is estimated that £18k will be paid to Audit Wales for its work auditing the 2020-21 financial statements. All grant certification will be subject to Internal Audit as required by Welsh Government.

### **7.4.8 Post Balance Sheet Events**

#### Cessation of ERW

Discussions are ongoing but it is currently anticipated that ERW will cease on 31 August 2021 and a new partnership of three local authorities - Carmarthenshire County Council, Pembrokeshire County Council and the City and County of Swansea Council will commence from 1 September 2021 with a new legal agreement. It is understood that the other local authorities will be making their own arrangements for the future.

If ERW ceases on 31 August 2021, and due to the timescales for HR processes to be completed, ERW staff on permanent contracts will be temporarily transferred to the new Partnership (Carmarthenshire, Pembrokeshire and Swansea) from 1 September 2021 but they won't be permanently transferred until January 2022. Staff are already leaving or retiring from ERW and secondments are being ended. There will be some redundancies, but no provision for any liability has been made in these financial statements as it is anticipated that the number will be small, and any costs not funded by ERW reserves will be funded by the current and previous local authority members of ERW.

## **8.0 Outlook**

The future outlook for ERW has been outlined in the Narrative Report above.

## **9.0 Basis of Preparation and Presentation**

Any matters which may affect ERW's ability to deliver its Business Plan have been identified in the body of this Narrative Report.

If you need any more information about the ERW Statement of Accounts, please contact the Director of Resources, Pembrokeshire County Council, County Hall, Haverfordwest, SA61 1TP. The ERW Statement of Accounts will also be available on ERW's internet site.

Jonathan Haswell FCCA  
Director of Resources and ERW S151 Officer  
8 July 2021

DRAFT

# **The Independent Auditor's Report of the Auditor General for Wales to the Members of the Education Through Regional Working Joint Committee**

## **Report on the audit of the financial statements**

### **Opinion**

I have audited the financial statements of Education Through Regional Working (ERW) for the year ended 31 March 2021 under the Public Audit (Wales) Act 2004.

ERW's financial statements comprise the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statement, the Movement on the Housing Revenue Account Statement and the Housing Revenue Account Income and Expenditure Statement and the related notes, including a summary of significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and the Code of Practice on Local Authority Accounting in the United Kingdom 2020-21.

In my opinion the financial statements:

- give a true and fair view of the financial position of ERW as at 31 March 2021 and of its income and expenditure for the year then ended; and
- have been properly prepared in accordance with legislative requirements and the Code of Practice on Local Authority Accounting in the United Kingdom 2020-21.

### **Basis for opinion**

I conducted my audit in accordance with applicable law and International Standards on Auditing in the UK (ISAs (UK)) and Practice Note 10 'Audit of Financial Statements of Public Sector Entities in the United Kingdom'. My responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of my report. I am independent of the Council in accordance with the ethical requirements that are relevant to my audit of the financial statements in the UK including the Financial Reporting Council's Ethical Standard, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, I have concluded that the use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work I have performed, I have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on ERW's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from when the financial statements are authorised for issue.

My responsibilities and the responsibilities of the responsible financial officer with respect to going concern are described in the relevant sections of this report.

### **Other information**

The other information comprises the information included in the annual report other than the financial statements and my auditor's report thereon. The Responsible Financial Officer is responsible for the other information contained within the annual report. My opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in my report, I do not express any form of assurance conclusion thereon. My responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If I identify such material inconsistencies or apparent material misstatements, I am required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact.

I have nothing to report in this regard.

### **Report on other requirements**

#### **Opinion on other matters**

In my opinion, based on the work undertaken in the course of my audit:

- the information contained in the Narrative Report for the financial year for which the financial statements are prepared is consistent with the financial statements and the Narrative Report has been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2020-21;

- The information given in the Annual Governance Statement for the financial year for which the financial statements are prepared is consistent with the financial statements and the Annual Governance Statement has been prepared in accordance with guidance

### **Matters on which I report by exception**

In the light of the knowledge and understanding of the council and its environment obtained in the course of the audit, I have not identified material misstatements in the Narrative Report or the Annual Governance Statement.

I have nothing to report in respect of the following matters, which I report to you, if, in my opinion:

- adequate accounting records have not been kept, or returns adequate for my audit have not been received from branches not visited by my team;
- the financial statements are not in agreement with the accounting records and returns; or
- I have not received all the information and explanations I require for my audit

### **Responsibilities**

#### **Responsibilities of the responsible financial officer for the financial statements**

As explained more fully in the Statement of Responsibilities for the Statement of Accounts set out on pages 21 to 22, the responsible financial officer is responsible for the preparation of the statement of accounts, which give a true and fair view, and for such internal control as the responsible financial officer determines is necessary to enable the preparation of statements of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the statement of accounts, the responsible financial officer is responsible for assessing the council's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless deemed inappropriate.

#### **Auditor's responsibilities for the audit of the financial statements**

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. I design procedures in line with my responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

My procedures included the following:

- Enquiring of management, Chief Audit, Risk and Information Officer and those charged with governance, including obtaining and reviewing supporting documentation relating to the Council's policies and procedures concerned with:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; and
  - the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- Considering as an audit team how and where fraud might occur in the financial statements and any potential indicators of fraud. As part of this discussion, I identified potential for fraud in the following areas: revenue recognition, posting of unusual journals and (add as appropriate to the audit);
- Obtaining an understanding of ERW's framework of authority as well as other legal and regulatory frameworks that ERW operates in, focusing on those laws and regulations that had a direct effect on the financial statements or that had a fundamental effect on the operations of ERW.

In addition to the above, my procedures to respond to identified risks included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with relevant laws and regulations discussed above;
- enquiring of management, the Governance and Audit Committee and legal advisors about actual and potential litigation and claims;
- reading minutes of meetings of those charged with governance and the Council
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business; and

I also communicated relevant identified laws and regulations and potential fraud risks to all audit team and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

The extent to which my procedures are capable of detecting irregularities, including fraud, is affected by the inherent difficulty in detecting irregularities, the effectiveness of ERW's controls, and the nature, timing and extent of the audit procedures performed.

A further description of the auditor's responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of my auditor's report.

#### **Certificate of completion of audit**

I certify that I have completed the audit of the accounts of ERW in accordance with the requirements of the Public Audit (Wales) Act 2004 and the Auditor General for Wales' Code of Audit Practice.

**Adrian Crompton**  
**For and on behalf of the Auditor General for Wales**  
**(Date to be determined)**

24 Cathedral Road  
Cardiff  
CF11 9LJ

## **STATEMENT OF ACCOUNTS**

### **ERW JOINT COMMITTEE**

## **STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT**

### **The ERW Joint Committee's Responsibilities**

The ERW Joint Committee is required:

- To make arrangements for the proper administration of its financial affairs and to ensure that one of its officers has the responsibility for the administration of those affairs. In this ERW Joint Committee, that officer is the Director of Resources of Pembrokeshire County Council.
- To manage its affairs to secure the economic, efficient and effective use of resources and safeguard its assets.
- To approve the Statement of Accounts.

### **The Director of Resources Responsibilities**

The Director of Resources is responsible for the preparation of the Joint Committee Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

In preparing this Statement of Accounts, the Director of Resources has:

- Selected suitable accounting policies and then applied them consistently;
- Made judgments and estimates that were reasonable and prudent;
- Complied with the Code.

The Director of Resources has also:

- Kept proper accounting records which were up to date;
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

## **CERTIFICATE OF DIRECTOR OF RESOURCES**

The Statement of Accounts of the ERW Joint Committee for the year ended 31 March 2021 is contained on Sections 10 to 15, and is produced in accordance with the requirements of the Local Government Accounts and Audit (Wales) Regulations 2014, (as amended). The Regulations prescribe the contents of the Statement of Accounts and it is upon the contents only that the Audit opinion is expressed.

I certify the accounts present a true and fair view of the financial position of the ERW Joint Committee as at 31 March 2021 and its income and expenditure for the year ended 31 March 2021 and append my signature to the Statement in accordance with Regulation 10(1).



**J HASWELL FCCA**

**Director of Resources & ERW S151 Officer**

**Date: 8 July 2021**



## **REPORTING AND APPROVAL**

These accounts, initially published on 8 July 2021 will be reported to the ERW Joint Committee (or the Joint Committee of the new Partnership) for approval following the conclusion of the Annual Audit on (Date to be determined). The audit certificate is shown on pages 13-15.

**Councillor Emlyn Dole**  
**Chair of ERW Joint Committee**

**Offices Address:** Y Llwyfan,  
College Road,  
Carmarthen,  
SA31 3EQ

**Date: (To be Determined)**

DRAFT

## **10 Core Financial Statements – Underlying Principles**

The application of accounting standards, concepts, critical judgements and inherent risks, and accounting policies used in preparing the core financial statements are set out in the following pages.

### **10.1 Financial Reporting Standards**

The International Financial Reporting and Other Standards that have been issued have been applied as required by the Code of Practice on Local Authority Accounting.

The Code of Practice requires that the Joint Committee discloses information relating to the impact of an accounting change that will be required by a new standard that has been issued but not yet adopted by the Code for the relevant financial year. There is one key change to accounting standards that will impact on the Joint Committee over the next three years.

- CIPFA/LASAAC have deferred implementation of IFRS 16 for Local Government to 1 April 2022. This standard replaces the current guidance in IAS 17 on leases. The key change is that it largely removes the distinction between operating and finance leases for lessees by introducing a single lessee accounting model that requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. It will lead to all leases being recognised on the balance sheet as an asset based on a 'right of use' principle with a corresponding liability for future rentals. This is a significant change in lessee accounting. A project group has been set up to implement this change and to ascertain the impact.
- The Accounts and Audit (Wales) Regulations 2014 amended by SI 2018 No 91 requires Welsh Local Authorities to bring forward the accounts closure and publication timetable. The regulations require signing, approval and publication to take place by 31 July from 2021. Although the Authority has been producing its Statement of Accounts earlier than current regulations require for several years, the Covid-19 pandemic has resulted in the delay in publication of the 2020-21 Statement of Accounts to (Date to be determined).

The Statement of Accounts set out in sections 11 to 15 have been prepared in compliance with the 2020-21 Code of Practice on Local Authority Accounting.

### **10.2 Accounting Concepts**

The following pervasive accounting concepts have been used in the preparation of the Core Accounting Statements:

- Accruals basis
- Going concern

The qualitative characteristics of financial information continue to be employed:

- Relevance
- Comparability
- Verifiability
- Timeliness
- Understandability
- Materiality
- Faithful Representation
- Completeness, Neutrality, Free from Error
- Primacy of legislative requirements

### 10.3 Critical judgements in Applying Accounting Policies and Estimating Risk

In applying the accounting policies set below in section 10.4 the ERW Joint Committee has made judgements about the complex transactions and those involving uncertainty in future years.

There continues to be a high degree of uncertainty about the future level of funding for local government. Therefore, whilst some grants may be reduced, given the relatively small number of employees directly employed by ERW, there is insufficient evidence to conclude that the Joint Committee activities will be severely impaired or reduced in 2021-22. It is currently anticipated that ERW will cease on 31 August 2021 and a new partnership of three local authorities - Carmarthenshire County Council, Pembrokeshire County Council and the City and County of Swansea Council will commence from 1 September 2021 with a new legal agreement. It is understood that the other local authorities will be making their own arrangements for the future. Pembrokeshire County Council is the employing body for the ERW staff and maintains the ERW finances/accounts (circa £57m for 2020-21), providing financial services, internal audit, ICT, HR and procurement support to ERW via service level agreements. It is anticipated that Pembrokeshire County Council will retain these roles in the new partnership albeit discussions are ongoing.

In certain instances it has been necessary to estimate the changes made in the accounts using historical experience, current trends etc. Actual results may be different from the assumptions made and consequently may affect the charges made in future years' accounts.

The main risk areas are set out in the following table:

<b>Issues appertaining to items in the current set of accounts:</b>		
<b>Item</b>	<b>Risk</b>	<b>Potential Affect</b>
Contractual Obligations	Incorrect quantifications and legal challenge	Additional charge to the Joint Committee and its Partner Authorities
Grant Funding	Claimed ineligible expenditure	Loss of grant with expenditure to be funded from core or grant clawback
Pension Liability	Actuarial assumptions incorrect	Increased Employer Contributions at future date
Confirmation of regional position as delivery mechanism for School improvement	Funding from WG and subsequent expectations	Inability to respond to increasing expectations of regional working.
Delay in receiving grant funding	Committed expenditure not being eligible. Poor planning.	Loss of grant with expenditure to be funded from core or grant clawback. Adverse cashflow
Governance – Future arrangements	Decisions not made in timely manner	Delay in improvements, grant clawback or loss of grant funding
Core LA funding not being received	Break-up of the Consortium	Loss of Welsh Government grant Cessation of regional working

<b>Issues potentially impacting the accounts in the future:</b>		
<b>Item</b>	<b>Risk</b>	<b>Potential Affect</b>
Changes in Political Priorities	Reduced funding	Reduction in service, or cessation of regional working
Educational Outcomes	Pupils attainment does not improve at the necessary pace	Loss of future grant funding/ Local Authorities having to change support levels to ERW
Grant Funding	Claimed ineligible expenditure  RCSIG and PDG paid direct to Councils and not paid over to ERW.	Loss of grant with expenditure to be funded from core or grant clawback  Reduction in service provision

Item	Risk	Potential Affect
Demographic Change	Assumptions Incorrect	Increased service & contractual costs
Grant Funding	Loss of grant from Welsh Government	Reduction in service provision
Transformation/ Alternative Service Delivery	Changed ways of working do not deliver assumed financial savings	Budget over/under spend Separate accounting arrangements
Welsh Language Standard	Assumption incorrect	Increased service & contractual costs
Wellbeing of Future Generations Act	Act not considered in decision making	Cost of corrective action
Grant funding withheld by Welsh Government	ERW not adhering to regional nature of grant conditions	Schools do not access the support required.
ERW – Future provision of education through regional working.	Regional service does not continue	<p>Insufficient support provided to schools to implement new curriculum and action the Estyn recommendations.</p> <p>Cashflow - Pembrokeshire to finance the cessation of ERW prior to being reimbursed by other local authorities.</p> <p>Failure to obtain reimbursement for other local authorities who have already left ERW.</p>

#### 10.4 Accounting Policies

The accounting policies used to prepare the Core Accounting Statements and the following Supporting Notes and Supplementary Financial Statements have been reviewed using the 2020-21 Code of Practice on Local Authority Accounting.

##### 10.4.1 General Principles

The objective of the accounting policies adopted shall be to ensure that the Statement of Accounts provides a “true and fair” view of the financial position of the ERW Joint Committee.

The accounts shall be prepared in accordance with the latest Code of Practice on Local Authority Accounting, issued by the Chartered Institute of Public Finance and Accountancy (CIPFA) (the Code) and adhere to the relevant Financial Reporting Standards and Practices, unless otherwise stated.

Figures shall be included in the Financial Statements using the cost convention specified by the appropriate accounting standard.

The accounting policies shall be revised as required from those of the previous year to reflect changes in reporting requirement with any such changes being disclosed.

##### 10.4.2 Going Concern, Exceptional, Extraordinary Items, Prior Year Adjustments & Events After the Reporting Period

The Financial Statements shall be prepared on a going concern basis unless there is an intention by government that the services will no longer be provided.

Extraordinary items - No items of income or expense will be treated as extraordinary. All items will therefore be accommodated within one of the specified lines of the Surplus or Deficit on the Provision of Services or the Other Comprehensive Income and Expenditure.

Exceptional items – When items of income and expense are material, their nature and amount will be disclosed separately, either on the face of the Comprehensive Income and Expenditure Account or in the notes to the accounts.

Unless otherwise sanctioned by the Code, material prior period adjustments shall result in a restatement of

prior year figures and disclosure of the effect.

Material events occurring after the end of the reporting period shall, if applicable at the Balance Sheet date, amend the Statement of Accounts. Other events will be disclosed with an estimate of the likely financial effect. If amended after being issued prior to the conclusion of audit the responsible financial officer shall re-certify the revised Statement of Accounts as replacing that previously issued.

#### **10.4.3 Leases and Lease-Type Arrangements**

##### Recognition and Classification

Operating leases shall be defined as all other lease type arrangements not deemed to be finance leases. In considering property leases, land and buildings shall be considered separately for classification purposes, with land with an infinite life generally being recognised as an operating lease.

Operating Leases - the whole of the rental payable under operating leases shall be charged to the revenue account on a straight line basis over the term of the lease.

#### **10.4.4 ERW Joint Committee Reserves (Working Balances)**

##### Classification

Reserves shall be classified as usable, being available to support future expenditure or unusable being those required for financial accounting purposes.

##### Usable Reserves

The ERW Joint Committee shall govern the management and use of all reserves.

The expenditure financed from reserves shall be shown, when it is incurred, in the appropriate service section of the Comprehensive Income and Expenditure Statement.

The following circumstances shall allow amounts to be reserved from revenue:

- i. Material commitments exist for goods and services not received or paid for by 31 March
- ii. Facilitation of rolling over of funding to future years to ensure the cost effective use of resources and allow for variation in service demand from year to year
- iii. To set aside resources for future developments or contingencies

##### Unusable Reserves

The following financial reserves shall be maintained:

- i. Pension Reserve – to reflect the position of the Scheme's Fund.

##### Reporting

Appropriations to and from reserves shall be reported in the Movement in Reserves Statement.

#### **10.4.5 Income & Expenditure**

##### Employee Costs & Benefits

Salaries and wages shall be charged against the periods to which they relate and if necessary estimated accruals made using previous pay periods as a basis. An adjustment shall be made in the Comprehensive Income & Expenditure Account to take account of accrued leave entitlement.

Pension costs – see policy 10.4.7 below.

##### Supplies and Services Etc

The ERW Joint Committee operates a system of accruals and converted payments. Creditors will be accrued by the end of a predetermined period of the following year and by the inclusion of estimates for significant items remaining outstanding at this time based on quotations or past costs. An exception to this principle relates to electricity and similar periodic payments which are charged at the date of meter reading rather than being apportioned between financial years. This policy shall be consistently applied each year and therefore does not have a material effect on any year's accounts.

### Support Services

All support services provided within and to the ERW Joint Committee will be charged as appropriate through Grant, within the scope of the Terms and Conditions, and Local Authority contributions. Support services are provided by an administration team within ERW and from Local Authorities through Service Level Agreements (SLAs).

### Income

All income due to the ERW Joint Committee shall be accounted for at the due date and recognised at fair value.

## **10.4.6 Government Grants and Other Contributions**

### General

Government grants and other contributions shall be accounted for on an accruals basis and when the conditions for their receipt have been complied with and there is reasonable assurance that the grant or contribution will be received.

### Revenue Grants and Contributions

Where a revenue grant or contribution has been received, and conditions remain outstanding at the Balance Sheet date, the grant or contribution shall be recognised as a receipt in advance. When the grant conditions are met it shall be recognised in Comprehensive Income and Expenditure Statement as income and be matched in the service revenue accounts with the expenditure to which it relates.

### Repayment

In the event of repayment this shall first be applied to any receipt or contribution received in advance. To the extent that the repayment exceeds any such receipt in advance, or where no receipt in advance exists, the repayment shall be recognised within the Comprehensive Income and Expenditure Statement as an expense.

## **10.4.7 Employee Costs & Benefits**

### Benefits during Employment

Normal remuneration costs shall be charged as an expense in the period to which they relate.

A year end accrual shall be made in the Comprehensive Income and Expenditure Statement of any material costs arising from holiday entitlement not taken. However, not being a charge for taxation purposes shall be reversed out in the Movement in Reserves Statement.

### Termination Benefits

Termination benefits shall be charged in the Comprehensive Income and Expenditure Statement when the ERW Joint Committee is demonstrably committed to the termination of employment.

### Pension Costs

The pension contributions paid by the ERW Joint Committee shall be charged on an accruals basis to the appropriate service revenue account and, together with the contributions made by employees, shall be paid over to the respective fund.

Dyfed Pension Fund – The accounting policies applying to the Fund shall be determined by the administering Authority, Carmarthenshire County Council, who keep the accounts of the Fund and arrange for actuarial information to be provided to participating Bodies.

Pembrokeshire County Council, as an employing Authority for the ERW Joint Committee shall include the current service costs of pensions as calculated by the Fund's actuary in the cost of services in accordance with the requirements of IAS19 as this is accounted for as a defined benefit scheme.

These charges shall be reversed out in the Movement in Reserves Statement and the actual contributions paid to the Fund included to ensure that the correct cost is charged to the ERW Joint Committee.

Assets and liabilities pertaining to the ERW Joint Committee shall be disclosed on the Balance Sheet.

Teachers Pension Scheme - In the case of teachers, pensions are "unfunded" and are met from annual contributions, therefore no liability for future benefits shall be recognised in the Balance Sheet. The scheme is accounted for as a defined contribution scheme and the contributions payable are charged to the Consolidated Income and Expenditure Statement.

#### **10.4.8 Debtors, Bad Debt Impairment & Creditors**

General Debtors shall be recognised in the Balance Sheet and measured at fair value of the amount receivable when revenue has been recognised. In the majority of cases fair value will equate to the cash value but in the case of long term debtors the value shall be discounted by the appropriate rate to reflect fair value. The adjustment shall be made in the Comprehensive Income and Expenditure Statement but not being a proper charge to the ERW Joint Committee shall be reversed in the Movement in Reserves Statement to the Financial Instrument Adjustment Account.

Where revenue has been recognised but cash has not been received, a debtor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

General Creditors shall be recognised in the Balance Sheet and measured at fair value of the amount payable when goods have been delivered or services rendered. In the majority of cases fair value will equate to the cash value but in the case of long term creditors the value shall be discounted by the appropriate rate to reflect fair value. The adjustment shall be made in the Comprehensive Income and Expenditure Statement but not being a proper charge to the ERW Joint Committee fund shall be reversed in the Movement in Reserves Statement to the Financial Instrument Adjustment Account.

#### **10.4.9 Cash and Cash Equivalents**

Represented by funds that are held to meet short-term cash commitments, rather than invested for other purposes, and that are readily convertible to known amounts of cash. The amount of cash and cash equivalents so defined shall be determined by reference to the daily cash flow forecasts.

#### **10.4.10 VAT**

Transactions shall be shown net of VAT to the extent that it is recoverable/payable.

#### **10.4.11 Related Parties**

The following disclosures shall be made in respect of material transactions with related parties not disclosed elsewhere in the Statement of Accounts:

- i. Nature of the relationship and influence exerted either by or on the ERW Joint Committee
- ii. The aggregate of transactions in the year separately showing payable and receivable amounts
- iii. Outstanding balances as at 31 March.

#### **10.4.12 Contingent Liabilities and Assets**

##### **Contingent Liabilities**

A contingent liability arises where an event has taken place that gives ERW a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of ERW. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

##### **Contingent Assets**

A contingent asset arises where an event has taken place that gives ERW a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of ERW.

Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

## 11.0 Core Financial Statements – Components and Detail

The core financial statements, prepared using International Financial Reporting Standards, (IFRS) comprise of:

- The Comprehensive Income and Expenditure Statement - showing the accounting cost in the year of providing services measured on an IFRS basis as opposed to the cost actually funded from taxation. The reconciliation to the taxation position, as represented by the actual funds available to the ERW Joint Committee, is shown in the Expenditure and Funding Analysis (note 11.1)
- The Movement in Reserves Statement – showing the movement on the different reserves held by the ERW Joint Committee analysed between usable reserves and unusable reserves held for financial accounting purposes.
- The Balance Sheet - which sets out the financial position on 31 March in terms of the value of assets and liabilities recognised by the ERW Joint Committee and the reserves held by the ERW Joint Committee
- The Cash Flow Statement - which summarises the inflows and outflows of cash and cash equivalents with third parties arising from revenue and capital transactions.

### Supporting Notes and Supplementary Financial Statements

These comprise of:

- The Expenditure and Funding Analysis.
- Notes to the core financial statements.



## 11.1 Expenditure and Funding Analysis

This statement shows the reconciliation between how annual expenditure is used and funded from resources (government grants and contributions) by ERW as reported to management in comparison with those resources consumed or earned by ERW in accordance with generally accepted accounting practices (IFRS basis). It also shows how this expenditure is allocated for decision making purposes between ERW's services. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

2019-20				2020-21		
Net Expenditure £000	Adjustments between the Funding and Accounting Basis £000	Net Expenditure in the Comprehensive Income and Expenditure Statement £000		Net Expenditure £000	Adjustments between the Funding and Accounting Basis £000	Net Expenditure in the Comprehensive Income and Expenditure Statement £000
			<b><u>Expenditure</u></b>			
3,973	71	4,044	Employees	3,119	139	3,258
76		76	Premises	63		63
64		64	Transport	5		5
36		36	Translation	34		34
163		163	Supplies & Services	32		32
695		695	Consultancy	439		439
139		139	Support Services	139		139
2,407		2,407	Payments to Schools via LA's for specific work	2,328		2,328
119		119	Facilitation	16		16
57,194		57,194	Grants Passported to LA's	50,323		50,323
(20)		(20)	Bad debt provision	0		0
<b>64,846</b>	<b>71</b>	<b>64,917</b>	<b>Total Expenditure</b>	<b>56,498</b>	<b>139</b>	<b>56,637</b>
			<b><u>Income</u></b>			
(250)		(250)	Contributions from Member LA's	(480)		(480)
(63,904)		(63,904)	Welsh Government Grant	(55,778)		(55,778)
(398)		(398)	Other Grant Income	(302)		(302)
(93)		(93)	Miscellaneous Income	(208)		(208)
(231)		(231)	Use of funding b/fwd	0		0
<b>(64,876)</b>		<b>(64,876)</b>	<b>Total Income</b>	<b>(56,768)</b>		<b>(56,768)</b>
<b>(30)</b>	<b>71</b>	<b>41</b>	<b>(Surplus) / Deficit on Continuing Operations</b>	<b>(270)</b>	<b>139</b>	<b>(131)</b>
-	-	-	Financing & Investment Income and Expenditure	-	-	-
-	20	20	Net Pensions Interest Remeasurement of Pension Liabilities and Assets	-	67	67
-	-	-		-	-	-
<b>(30)</b>	<b>91</b>	<b>61</b>	<b>(Surplus) or Deficit on Provision of Services</b>	<b>(270)</b>	<b>206</b>	<b>(64)</b>
<b>(30)</b>	<b>91</b>	<b>61</b>	<b>TOTAL COMPREHENSIVE INCOME &amp; EXPENDITURE</b>	<b>(270)</b>	<b>206</b>	<b>(64)</b>

	2019-20 Fund Balance £000	2020-21 Fund Balance £000
Opening General Fund, Usable Earmarked Reserves	(322)	(352)
(Surplus)/Deficit on General Fund	(30)	(270)
<b>Closing General Fund, Usable Earmarked Reserves</b>	<b>(352)</b>	<b>(622)</b>

## 11.2 Comprehensive Income and Expenditure Statement

This statement shows the economic cost in the year of providing services in accordance with generally accepted accounting practice.

The Comprehensive Income and Expenditure Statement can be summarised as follows:

- **Surplus/Deficit on Continuing Operations** – analyses by subjective groupings, the day to day income and expenditure on such items as employee remuneration, running costs of services, service specific grants, fees and charges.

In accordance with the Code requirements, the operating income and expenditure of services include the following “notional” costs that are “reversed out” in the Movement in Reserves Statement:

- Current service pension costs.
- **Other Comprehensive Income & Expenditure** – shows the surplus or deficit arising from the re-measurement of pension assets and liabilities.

COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT	Note	2019-20			2020-21		
		Gross Expenditure £000	Income £000	Net Expenditure £000	Gross Expenditure £000	Income £000	Net Expenditure £000
Employees		4,044	-	4,044	3,258	-	3,258
Premises		76	-	76	63	-	63
Transport		64	-	64	5	-	5
Translation		36	-	36	34	-	34
Supplies & Services		163	-	163	32	-	32
Consultancy		695	-	695	439	-	439
Support Services		139	-	139	139	-	139
Payments to Schools via LA's for Specific Work		2,407	-	2,407	2,328	-	2,328
Facilitation		119	-	119	16	-	16
Bad debt provision		(20)	-	(20)	-	-	-
<b>Total Expenditure</b>		<b>7,723</b>	-	<b>7,723</b>	<b>6,314</b>	-	<b>6,314</b>
Contributions from Member LA's		-	(250)	(250)	-	(480)	(480)
Welsh Government Grant		-	(6,710)	(6,710)	-	(5,456)	(5,456)
Other Grant Income		-	(398)	(398)	-	(302)	(302)
Miscellaneous Income		-	(93)	(93)	-	(207)	(207)
Use of Funding B/fwd		-	(231)	(231)	-	-	-
<b>Total Income</b>		-	<b>(7,682)</b>	<b>(7,682)</b>	-	<b>(6,445)</b>	<b>(6,445)</b>
<b>WG Grant Passported to Member Authorities</b>	<b>13.1</b>						
Carmarthenshire		12,122	(12,122)	-	12,712	(12,712)	-
Ceredigion		3,780	(3,780)	-	4,022	(4,022)	-
Neath Port-Talbot		10,635	(10,635)	-	-	-	-
Pembrokeshire		7,353	(7,353)	-	7,955	(7,955)	-
Powys		6,874	(6,874)	-	7,262	(7,262)	-
City and County of Swansea		16,430	(16,430)	-	18,372	(18,372)	-
		<b>57,194</b>	<b>(57,194)</b>	-	<b>50,323</b>	<b>(50,323)</b>	-
<b>(Surplus) / Deficit on Continuing Operations</b>		<b>64,917</b>	<b>(64,876)</b>	<b>41</b>	<b>56,637</b>	<b>(56,768)</b>	<b>(131)</b>
<b>Financing &amp; Investment Income and Expenditure</b>							
Net Pensions Interest	<b>13.2</b>			20			67
Remeasurement of Pension Liabilities and Assets				-			-
<b>(Surplus) or Deficit on Provision of Services</b>				<b>61</b>			<b>(64)</b>
<b>TOTAL COMPREHENSIVE INCOME &amp; EXPENDITURE</b>				<b>61</b>			<b>(64)</b>

### 11.3 Movement in Reserves Statement

This Statement shows the movement in the year on the different reserves held by the ERW Joint Committee, analysed between usable (those that can be applied to fund expenditure) and other unusable reserves. The unusable reserves include reserves that hold unrealised gains and losses that are only realised when assets are sold and reserves that hold accounting differences needed to reconcile the differences between reporting on the IFRS accounting basis and the statutory funding basis.

The (Surplus)/Deficit on the provision of services reflects the economic cost of providing the ERW Joint Committee's services, more details of which are provided in the Comprehensive Income and Expenditure Statement on the following page.

Actuals 2020-21	ERW Usable Earmarked Reserves £000	ERW General Working Reserve £000	ERW Unusable Reserves £000	Total ERW Reserves £000
<b>Balance 1st April 2020</b>	<b>(352)</b>	<b>(100)</b>	<b>407</b>	<b>(45)</b>
(Surplus) / Deficit On Provision of Services	(64)	-	-	(64)
<b>Total Comprehensive Income &amp; Expenditure</b> (see note 11.2)	<b>(64)</b>	-	-	<b>(64)</b>
Adjustments Between Accounting Basis and Funding Basis Under Regulation (see note 14.0)	(206)	-	206	-
<b>(Increase)/Decrease In Year</b>	<b>(270)</b>	-	<b>206</b>	<b>(64)</b>
<b>Balance 31st March 2021</b>	<b>(622)</b>	<b>(100)</b>	<b>613</b>	<b>(109)</b>

Actuals 2019-20	ERW Usable Earmarked Reserves £000	ERW General Working Reserve £000	ERW Unusable Reserves £000	Total ERW Reserves £000
<b>Balance 1st April 2019</b>	<b>(322)</b>	<b>(100)</b>	<b>316</b>	<b>(106)</b>
(Surplus) / Deficit On Provision of Services	61	-	-	61
<b>Total Comprehensive Income &amp; Expenditure</b> (see note 11.2)	<b>61</b>	-	-	<b>61</b>
Adjustments Between Accounting Basis and Funding Basis Under Regulation (See note 14.0)	(91)	-	91	-
<b>(Increase)/Decrease In Year</b>	<b>(30)</b>	-	<b>91</b>	<b>61</b>
<b>Balance 31st March 2020</b>	<b>(352)</b>	<b>(100)</b>	<b>407</b>	<b>(45)</b>

## 11.4 Balance Sheet

This Statement shows the value at the Balance Sheet date of the assets and liabilities recognised by the ERW Joint Committee. The net assets (assets less liabilities) are matched by:

- Usable reserves comprising of the General Working Reserve and Earmarked Reserves.
- Unusable reserves comprising of reserves facilitating the adjustments required between accounting basis used to prepare the Statement of Accounts and the statutory funding basis under regulation.

BALANCE SHEET AS AT 31st MARCH	Note No.	2019-20		2020-21	
		£000	£000	£000	£000
<b>CURRENT ASSETS:</b>					
Short-term Debtors and Prepayments	15.1.1	158		295	
Cash & Cash Equivalents	15.2	2,725		3,135	
<b>Total Current Assets</b>			2,883		3,430
<b>TOTAL ASSETS</b>			<b>2,883</b>		<b>3,430</b>
<b>CURRENT LIABILITIES:</b>					
Short-term Creditors	15.1.2	(1,966)		(2,016)	
Receipt in Advance	15.1.2	(465)		(692)	
Overdraft	15.2	-		-	
<b>Total Current Liabilities</b>			<b>(2,431)</b>		<b>(2,708)</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<b>452</b>		<b>722</b>
Net Pension Fund Liability	15.4	(407)		(613)	
<b>TOTAL LONG TERM LIABILITIES</b>			<b>(407)</b>		<b>(613)</b>
<b>NET ASSETS</b>			<b>45</b>		<b>109</b>
Usable Reserves					
- Earmarked Joint Committee Reserves	14.2		352		622
- General Working Reserve	14.2		100		100
- Earmarked Joint Committee Reserve	32				
Unusable Reserves					
- Pensions Reserve	14.3		(407)		(613)
<b>TOTAL RESERVES</b>			<b>45</b>		<b>109</b>

## 11.5 Cash Flow Statement

The Cash Flow Statement shows the changes in cash and cash equivalents during the reporting period, showing how the ERW Joint Committee generates and uses cash and cash equivalents by classifying cash flows into operating, investing and financing activities.

The amount of net cash flows arising from net operating activities is a key indicator of the extent to which operations are funded by way of grant income or from the recipients of services provided by the ERW Joint Committee.

All cash transactions are administered by Pembrokeshire County Council as ERW Joint Committee does not operate its own bank account.

CASH FLOW STATEMENT	2019-20		2020-21	
	£000	£000	£000	£000
<b>Reconciliation of Comprehensive Income and Expenditure Statement to Net Revenue Cashflow</b>				
<b>Net (Surplus)/Deficit on the provision of services</b>	-	61	-	(64)
<b>Adjustments to net surplus or deficit on the provision of services for non-cash movements</b>				
Pension fund adjustments	(91)		(206)	
Movements in revenue debtors, creditors, stocks etc.	(850)	(941)	(140)	(346)
<b>Net cash Flow from Operating Activities</b>		(880)		(410)
<b>NET INCREASE/(DECREASE) IN CASH &amp; CASH EQUIVALENTS</b>				
Cash & Cash equivalents at the beginning of reporting period	(1,845)		(2,725)	
Cash & Cash equivalents at the end of reporting period	2,725		3,135	
<b>INCREASE/(DECREASE) IN CASH &amp; CASH EQUIVALENTS</b>		880		410

See note 15.1 for a breakdown of debtors and creditors and note 15.2 for cash at the end of the year.

## 12.0 Notes to the Expenditure and Funding Analysis

	2019-20		
	Net change for the Pensions Adjustments	Other Differences	Total Adjustments
	£000	£000	£000
(Surplus) / Deficit on Continuing Operations	71		71
Other Operating Expenditure			
Financing & Investment Income & expenditure	20		20
Taxation and non-specific grant income			
<b>Difference between General Fund surplus or deficit and Comprehensive Income and Expenditure Statement Surplus or Deficit on the Provision of Services</b>	<b>91</b>	<b>-</b>	<b>91</b>

	2020-21		
	Net change for the Pensions Adjustments	Other Differences	Total Adjustments
	£000	£000	£000
(Surplus) / Deficit on Continuing Operations	139		139
Other Operating Expenditure			
Financing & Investment Income & expenditure	67		67
Taxation and non-specific grant income			
<b>Difference between General Fund surplus or deficit and Comprehensive Income and Expenditure Statement Surplus or Deficit on the Provision of Services</b>	<b>206</b>	<b>-</b>	<b>206</b>

### 12.1 Net Change for the Pensions Adjustments

Net change for the removal of pension contributions and the addition of IAS 19 Employee Benefits pension related expenditure and income:

- For services this represents the removal of the employer pension contributions made by ERW as allowed by statute and the replacement with current service costs and past service costs.
- For financing and investment income and expenditure — the net interest on the defined benefit liability is charged to the CIES.

## 13.0 Notes to the Comprehensive Income & Expenditure Statement

### 13.1 Revenue Grants

The table below sets out specific grant income from Welsh Government and Other Grant Awarding Bodies. The Grants held centrally are further analysed on the next page.

Revenue Grants	2019-20	Grants Allocated Direct to Authority	Grants Held Centrally	2020-21	Grants Allocated Direct to Authority	Grants Held Centrally
	£000	£000	£000	£000	£000	£000
Pupil Development Grant	(24,425)	(24,282)	(143)	(21,274)	(20,957)	(317)
EWC NQT Moderation	(398)	-	(398)	(224)	-	(224)
Regional Consortia School Improvement Grant	(39,335)	(32,912)	(6,423)	(34,505)	(29,366)	(5,139)
Regional Consortia School Improvement Grant B/fwd	(144)	-	(144)	-	-	-
Others	-	-	-	(78)	-	(78)
<b>Total Revenue Grants</b>	<b>(64,302)</b>	<b>(57,194)</b>	<b>(7,108)</b>	<b>(56,081)</b>	<b>(50,323)</b>	<b>(5,758)</b>

The above revenue grants have been accounted as follows during the year:

Revenue Grants	2019-20	Grants Allocated Direct to Authority	Grants Held Centrally	2020-21	Grants Allocated Direct to Authority	Grants Held Centrally
	£000	£000	£000	£000	£000	£000
Welsh Government Grants	(63,904)	(57,194)	(6,710)	(55,779)	(50,323)	(5,456)
EWC	(398)	-	(398)	(224)	-	(224)
Others	-	-	-	(78)	-	(78)
<b>Grants Credited As Income in Year</b>	<b>(64,302)</b>	<b>(57,194)</b>	<b>(7,108)</b>	<b>(56,081)</b>	<b>(50,323)</b>	<b>(5,758)</b>

Further analysis of the Grants held centrally:

Revenue Grants		Grants Held Centrally		Grants Held Centrally
	2019-20	£000	2020-21	£000
<b>Payments to schools via LA's for specific work</b>				
Powys	471		379	
Ceredigion	263		190	
Pembrokeshire	250		413	
Carmarthenshire	347		527	
City and County of Swansea	641		716	
Neath Port-Talbot	378		103	
General	47		-	
		2,397		2,328
<b>Other expenditure</b>				
Employees	3,176		2,442	
Grants covering central team	500		500	
Transport / Mileage	57		4	
Translation	32		28	
Supplies & Services	763		444	
Facilitation	183		12	
		4,711		3,430
<b>Total expenditure</b>		7,108		5,758



## 13.2 Pension Costs

The ERW Joint Committee participates in two pension schemes:

### 13.2.1 The Dyfed Superannuation Scheme, which is administered by Carmarthenshire County Council, is a funded defined benefit scheme to which both employees and the ERW Joint Committee, through Pembrokeshire County Council as employers, pay contributions. The scheme operates under the legislation appertaining to Local Government Pensions.

A composite employer's contribution rate used in 2020-21 was calculated by the Fund's actuary based on the valuation as at 31 March 2019 for all employees of the County Council who are members of the scheme.

The Fund was valued as at 31 March 2019 & the results of this valuation are reflected in the 2020-21 accounts.

The disclosures set out below are required by International Accounting Standard 19 (IAS 19), which employs slightly different assumptions than those used in the actuarial valuation, are also produced by the Fund's Actuary at each financial year end.

IAS 19 requires most assets to be valued at "realisable values" i.e.: bid values, as opposed to "fair values" (in effect, mid-market values).

The pensions fund investment assets will move in line with the value of securities quoted on world equity markets which could increase or decrease. As the Pension Fund time horizon is long term and the true value of investments is only realised when investments are sold, no adjustments are made for any changes in the fair value of investments between 31 March 2021 and the date that the accounting statements are authorised for issue.

#### Interest on Assets

This is the interest on assets held at the start of the period and cash flows occurring during the period, calculated using the discount rate at the start of the year.

The Net Interest Cost is calculated as interest on pension liabilities less the interest on assets.

#### Recognition of Actuarial Gains and Losses

All actuarial gains and losses are recognised in the year of occurrence via Other Comprehensive Income and Expenditure.

Actuarial gains and losses on liabilities due to changes in actuarial assumptions are split between the effect of changes in financial assumptions and changes in demographic assumptions.

#### Expenses

Administration expenses are recognised as a separate item within the pension cost. Investment expenses are treated as a loss on asset and so recognised via Other Comprehensive Income and Expenditure.

### 13.2.2 Teachers Pension Scheme

The scheme is administered by the Department for Education in England and Wales. This is an unfunded scheme, meaning that there are no investment assets accumulated to meet pension costs before they arise, and therefore no fund assets or liabilities appearing in the ERW Joint Committee's Balance Sheet. Pembrokeshire County Council is responsible for the costs of any additional benefits awarded upon early retirement outside of the terms of the teachers scheme.

### 13.2.3 McCloud Legal Judgement – Age Discrimination in Pension Funds

No specific investigation has been undertaken in relation to increases in the average age of the scheme membership, but no reason has been given to suggest there have been any substantial changes since the 2019 actuarial valuation.

The net pension liability reported in the accounts includes a potential liability related to the McCloud judgement. In July 2020, the UK Government published proposals for consultation on a remedy to address the McCloud issue. The pension fund actuary has based the estimate on the major provisions of the remedy, however there remains some uncertainty over the final outcome.

## Revenue Transactions

Comprehensive Income And Expenditure Statement Entries included in Net Operating Expenditure	2019-20		2020-21	
	£000	£000	£000	£000
Interest on Pension Liabilities	91		218	
Interest on Plan Assets	(71)		(151)	
		<b>20</b>		<b>67</b>
Current Service Cost		136		319
Remeasurement of Pension Liabilities and Assets		-		-
		<b>156</b>		<b>386</b>
<b>Statement of Movement on the Council Fund Balance Entries</b>				
Reversal IAS 19 Entries Above:		(156)		(386)
Actual Charges Paid in Year				
Actual Amount Charged for Period	65	65	180	180
<b>Net Adjustment Required</b>		<b>(91)</b>		<b>(206)</b>

The pensions fund investment assets will move in line with the value of securities quoted on world equity markets which could increase or decrease. As the Pension Fund time horizon is long term and the true value of investments is only realised when investments are sold, no adjustments are made for any changes in the fair value of investments between 31 March 2021 and the date that the accounting statements are authorised for issue.

### 13.3 Exceptional Costs

There were no exceptional costs incurred in the period.

### 13.4 Remuneration Details

#### 13.4.1 The following tables set out the disclosure of remuneration for ERW Joint Committee Senior Staff as follows:

- Managing Director and Other Senior Staff including pension contributions or equivalent payments. The total contribution rate for employer pension contributions was 17.0% for 2019-20 and 17.1% for 2020-21.
- Other Employees receiving remuneration of £60,000 or more (not including employer pension contributions) in bands of £5,000.

Senior Officers	Year	Gross Salary, Fees & Other Emoluments	Employer Pension Contributions to Local Government Pension Scheme	Benefits in Kind
Interim Managing Director*	2019-20	£63,555	-	-
Interim Managing Director**	2019-20	£73,404	-	-
Interim Managing Director***	2020-21	£36,382	£5,848	-
Interim Chief Officer****	2020-21	£43,348	£7,412	-
Interim Chief Officer****	2020-21	£43,348	£7,412	-
Head of Human Resources*****	2020-21	£40,730	£6,965	£6,836

\* The Interim Managing Director was seconded from Cardiff City Council for the period April 2019 to August 2019

\*\* The Interim Managing Director was seconded from Carmarthenshire County Council for the period September 2019 to 31 March 2020, and continued on a voluntary basis until 31 May 2020

\*\*\* The Interim Managing Director was appointed for the period 1 June 2020 to 31 August 2020

\*\*\*\* Two Interim Chief Officers were appointed for the period 1 September 2020 to 31 March 2021

\*\*\*\*\* The Head of Human Resources was seconded from Pembrokeshire County Council for the period 1 November 2020 to 31 March 2021

Other Employees	Number of Other Employees	
Remuneration Band	2019-20	2020-21
£60,000 - £64,999	-	1
£65,000 - £69,999	-	2
£70,000 - £74,999	2	-
£75,000 - £79,999	-	-
£80,000 - £84,999	-	-
£85,000 - £89,999	1	-
£90,000 - £94,999	1	-
£95,000 - £99,999	-	-
£130,000-£134,999	1	-

The former Managing Director remained seconded and recharged to Welsh Government for the period April 2020 to October 2020. The total reimbursement from Welsh Government was £68k (via invoice to WG).

One employee received remuneration above £60,000 but is excluded from the table above due to the fact that they are seconded and recharged to Welsh Government for the period April 2020 to March 2021. The total reimbursement from Welsh Government was £95k (via invoice to WG).

There are other senior officer roles within the ERW Joint Committee who are not employed by the Consortium and they do not receive any remuneration through the additional roles that they carry out on behalf of the region. They include:

Lead Chief Executive	Swansea
Lead Director of Education	Carmarthenshire
Director of Resources/S151 Officer	Pembrokeshire
Monitoring Officer	Ceredigion

Also on the Executive Board were the five Directors of Education from Ceredigion, Carmarthenshire, Pembrokeshire, Powys and Swansea.

For information on the remuneration of the above individuals and seconded staff members, users should refer to the respective Local Authority Statement of Accounts.

### 13.4.2 Termination Benefits

Redundancy & Other Termination Costs (Current Year)	2019-20				2020-21			
Band	No's			£000	No's			£000
	Compulsory	Other	Total		Compulsory	Other	Total	
£0 - £20,000	-	-	-	-	-	-	-	-
£20,001 - £40,000	-	1	1	37	-	-	-	-
£40,001 - £60,000	-	1	1	78	-	-	-	-
<b>Total</b>	-	<b>2</b>	<b>2</b>	<b>115</b>	-	-	-	-

### 13.5 Audit Fees

The following amounts are estimated as payable to the Wales Audit Office for the year:

	2019-20 £000	2020-21 £000
Fees payable to Audit Wales with regard to external audit services carried out by the Appointed Auditor for the year	13	18
<b>Total</b>	<b>13</b>	<b>18</b>

### 13.6 Related Parties

Related parties refers to bodies or individuals that have the potential to control or influence the ERW Joint Committee or to be influenced or controlled by the ERW Joint Committee thereby possibly constraining the ability of the ERW Joint Committee or the other party to operate independently.

There are other instances where Executive Board Members, lead officers and Members of the ERW Joint Committee may attend meetings of the third party bodies but do not have the direct ability to exercise control, however, the opinions they express may influence decisions and policy.

During 2020-21, the former Managing Director was seconded to Welsh Government, who provide ERW with the majority of its funding.

#### 13.6.1 Material Relationships

The following material relationships have been identified where material influence exists.

##### Welsh Government

The Welsh Government has the responsibility for the statutory framework and provide the majority of the ERW Joint Committees funding, much of which is subject to specific terms and conditions. The bodies can, therefore, exert effective control over the operations of the ERW Joint Committee. Details of grants received are set out in note 13.1.

The following table shows the total transactions and year end balances with the 5 Local Authorities:

Transaction with Local Authorities	Balance Owed at the Year End £000	Total Transactions in the Year £000
Powys County Council	25	7,681
Ceredigion County Council	108	4,314
Pembrokeshire County Council	26	8,555
Carmarthenshire County Council	72	13,286
City and County of Swansea	123	19,249
<b>Total</b>	<b>354</b>	<b>53,085</b>

## 14.0 Notes To The Movement In Reserves

### 14.1 Adjustments Between Accounting Basis & the Regulatory Funding Basis

Actuals	2019-20		2020-21	
	ERW Usable Reserves £000	ERW Unusable Reserves £000	ERW Usable Reserves £000	ERW Unusable Reserves £000
<b>Amounts included in Total Comprehensive Income and Expenditure required by regulation to be excluded to arrive at the funding position</b>				
Pension Cost Adjustment	(156)	156	(386)	386
Remeasurement of Pension Liabilities and Assets	-	-	-	-
<b>Amounts excluded in Total Comprehensive Income and Expenditure required by regulation to be included to arrive at the funding position</b>				
Employers Contribution to Pension Scheme	65	(65)	180	(180)
<b>Net Adjustment Required</b>	<b>(91)</b>	<b>91</b>	<b>(206)</b>	<b>206</b>

### 14.2 Usable Reserves

Usable Reserves	Balance 1st April 2020 £000	Contribution from Revenue Accounts £000	Contribution to Revenue Accounts £000	Balance 31st March 2021 £000
Earmarked Reserves	(352)	(270)	-	(622)
General Working Reserve	(100)	-	-	(100)
<b>Total Useable Reserves</b>	<b>(452)</b>	<b>(270)</b>	<b>-</b>	<b>(722)</b>

#### General Working Reserve

This reserve constitutes ERW's working balance and is maintained to meet day to day operational eventualities. It was created in 2016-17 in order to provide an adequate level of funding to deal with any unexpected expenditure.

#### Earmarked Reserves

These constitute balances held at the year-end for specific purposes and will be used in accordance with those specific requirements.

Both reserves are reviewed annually during the budget process.

### 14.3 Unusable Reserves

The transactions in the unusable reserve accounts summarised below can be found in more detail in note 15.4.

Unusable Reserves	Balance 1st April 2020 £000	Movement in Year £000	Balance 31st March 2021 £000
Pensions Reserve	407	206	613
<b>Total Unusable Reserves</b>	<b>407</b>	<b>206</b>	<b>613</b>

## 15.0 Notes To The Balance Sheet

### 15.1 Debtors and Creditors

#### 15.1.1 Debtors and Prepayments

All amounts included as assets are shown at market (fair) value.

	Net 1st April 2019 £000	Gross 31st March 2020 £000	Impairment Allowance £000	Net 31st March 2020 £000
<b>Amounts falling due in one year:</b>				
Welsh Government	-	158	-	158
Local Authorities & Schools	20	-	-	-
Other Debtors	1	-	-	-
<b>Total Debtors</b>	<b>21</b>	<b>158</b>	<b>-</b>	<b>158</b>

	Net 1st April 2020 £000	Gross 31st March 2021 £000	Impairment Allowance £000	Net 31st March 2021 £000
<b>Amounts falling due in one year:</b>				
Welsh Government	158	58	-	58
Local Authorities & Schools	-	114	-	114
Prepayments	-	22	-	22
Other Debtors	-	101	-	101
<b>Total Debtors</b>	<b>158</b>	<b>295</b>	<b>-</b>	<b>295</b>

#### 15.1.2 Creditors

	Balance 31st March 2020			
	Short Term Creditors £000	Revenue Grants Receipts in Advance £000	Capital Grants Receipts in Advance £000	Total Creditors £000
<b>Amounts falling due in one year:</b>				
Welsh Government	(832)	-	-	(832)
Local Authorities & Schools	(719)	-	-	(719)
Other Creditors	(415)	(465)	-	(880)
<b>Total Creditors</b>	<b>(1,966)</b>	<b>(465)</b>	<b>-</b>	<b>(2,431)</b>

	Balance 31st March 2021			
	Short Term Creditors £000	Revenue Grants Receipts in Advance £000	Capital Grants Receipts in Advance £000	Total Creditors £000
<b>Amounts falling due in one year:</b>				
Welsh Government	(1,472)	(42)	-	(1,514)
Local Authorities & Schools	(362)	-	-	(362)
Other Creditors	(182)	(650)	-	(832)
<b>Total Creditors</b>	<b>(2,016)</b>	<b>(692)</b>	<b>-</b>	<b>(2,708)</b>

Revenue Grants Receipts in Advance	2019-20 £000	2020-21 £000
Welsh Government	-	(42)
NQT/ EWC Balance	(465)	(650)
<b>Total Current Liabilities Revenue Grants Receipts in Advance</b>	<b>(465)</b>	<b>(692)</b>

### 15.1.3 Further Breakdown of Short-Term Creditor Analysis

Breakdown of Short-Term Creditors	2019-20 £000	2020-21 £000
Pupil Development Grant	85	95
Regional Consortia School Improvement	1,636	1,724
NQT		120
<b>Total Current Liabilities Revenue Grants</b>	<b>1,721</b>	<b>1,939</b>
Central Team	245	77
<b>Total Creditors Owed 31st March</b>	<b>1,966</b>	<b>2,016</b>

### 15.2 Cash and Cash Equivalents

	Balance 31st March 2020 £000	Balance 31st March 2021 £000
Cash at Bank / in Hand	2,725	3,135
Cash Overdrawn	-	-
<b>Total Cash and Cash Equivalents</b>	<b>2,725</b>	<b>3,135</b>

### 15.3 Contingent Liabilities

#### Cessation of ERW

If ERW ceases on 31 August 2021, and due to the timescales for HR processes to be completed, ERW staff on permanent contracts will be temporarily transferred to the new Partnership (Carmarthenshire, Pembrokeshire and Swansea) from 1 September 2021 but they won't be permanently transferred until January 2022. Staff are already leaving or retiring from ERW and secondments are being ended. There will be some redundancies, but no provision for any liability has been made in these financial statements as it is anticipated that the number will be small, and any costs not funded by ERW reserves will be funded by the current and previous local authority members of ERW.

### 15.4 Pensions (Reserve)/Liability

The Pensions (Reserve)/Liability relates to the Dyfed Pension Scheme (see note 13.2.1) and absorbs the timing differences arising from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions.

The debit balance on the Pensions Reserve reflects the shortfall at a point in time between the benefits earned by past and current employees and the resources in terms of pension fund assets required to meet them. The statutory arrangements for managing the Fund should ensure that funding will have been set aside by the time the benefits come to be paid.

	2019-20 £000	2020-21 £000
<b>Balance 1st April</b>	<b>316</b>	<b>407</b>
Remeasurement of Pension Liabilities and Assets	-	-
Reversal of items chargeable to the surplus/deficit on the provision of services in the Comprehensive Income and Expenditure Statement	156	386
Employers pension contributions and other direct payments in the year	(65)	(180)
<b>Balance 31st March</b>	<b>407</b>	<b>613</b>

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